

Proposals for the future role and structure of Trafford's Health and Wellbeing Board

1. Introduction and Background

Since the inception of the Health and Wellbeing Board (HWBB) in 2012, the business of the Board has evolved. For Trafford's Board to be effective it is important that there is robust infrastructure to support the achievement of the Board's objectives of improving the health and wellbeing of the local population through partnership working.

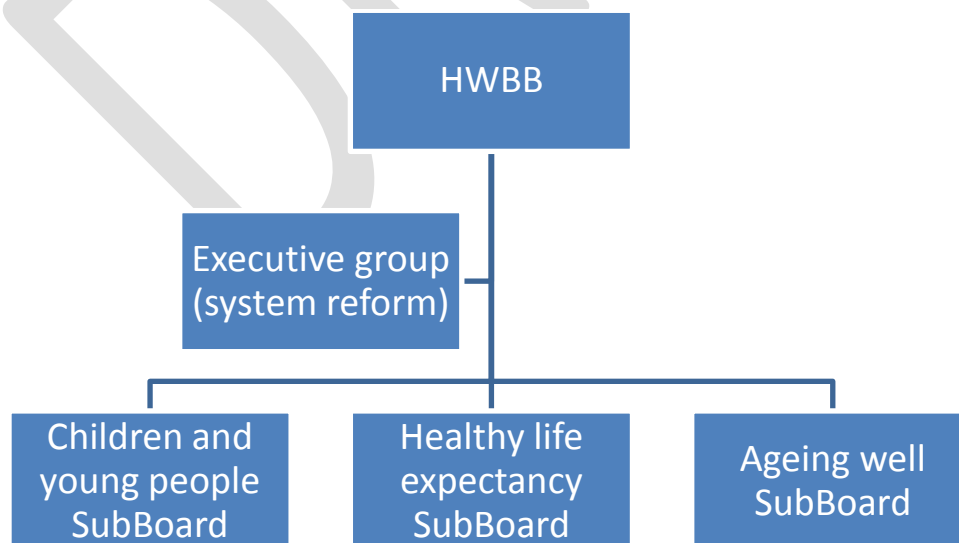
On 21st July 2017, Trafford's HWBB, noted that its focus on improving healthy life expectancy had raised the profile of this issue across the Borough, but there was a need for the Board to extend its reach and influence, providing greater borough wide leadership, direction and advice in three further areas. These are:

- achieving best outcomes from health and social care integration and reform
- strategic leadership for children's health and wellbeing,
- strategic leadership for healthy ageing and maintaining independence.

Furthermore, it is suggested that there be a focus on the impact of wider determinants (living and working conditions) on health, and the added value the HWBB can bring to bear to these issues and to the work of Trafford's Vision 2031.

It was agreed that a sub group of the HWBB would be established to discuss the future role and remit of the Board, including proposals for any changes in membership or reporting structures. This paper provides proposals to support the expanded scope and structure of the Board.

2. Proposed Structure and Sub Boards of the HWBB



It is proposed that the existing Public Health Delivery Group develops into the Healthy Life Expectancy Board, which will oversees progress on the five healthy life expectancy priority areas, (tobacco, alcohol, physical inactivity, improving the physical health of people with

severe mental illness and cancer screening and prevention). Two further topic based subgroups will be established, one to provide leadership on issues relating to children and young people and one on healthy ageing. These three groups will be expected to provide strategic leadership and oversight, while also managing specific programmes, aimed at short and medium term improvement in key areas.

It is further proposed that the format of the HWBB is changed, with quarterly 'business' meetings supplemented by additional, in-depth, topic based workshop style meetings, allowing Board members to get a better understanding of particular issues. These could include sessions on topics such as Adverse Childhood Experiences, Frailty, or Air Quality, allowing the Board to develop system wide actions and priorities in such areas.

3. HWBB Executive (System Reform)

The role of the HWBB in relation to system reform is one for further deliberation. In some areas, Executive groups of the HWBB have been established, comprising a sub group of senior leaders, and aimed at ensuring that the system reform and transformation programmes deliver the required positive impact on population level health and wellbeing in their areas, improving health for all while reducing internal inequality. This could include oversight of the implementation of Trafford's Transformation Fund Bid, together with the proposals for further integration of health and social care teams, the development of the Locality Care Organisation / Integrated Care Organisation. Additionally, it could be charged with monitoring the impact of Manchester's Single Hospital system as well as with overseeing the health and wellbeing impact of the Vision 2031 interventions.

The Executive, and the Health and Wellbeing Board as a whole, could also have a role in influencing 'wider determinants' of health such as housing, transport, education or employment, through its role within the wider Trafford Partnership. Influencing these wider determinants can make as much difference to health outcomes as the work on lifestyle and behaviours and health service quality put together.

Within Trafford, there are existing Boards and Partnerships that currently hold some parts of these responsibilities and accountabilities, and it is therefore proposed that further work is undertaken to consider the merits or otherwise of establishing an HWBB Executive.

The proposed membership of the discussion group for this work is as follows:

- Cllr John Lamb , Chair of the HWBB
- Matt Colledge, Chair of Trafford Clinical Commissioning Group
- Cameron Ward, Interim Accountable Officer of Trafford Clinical Commissioning Group
- Jill Colbert, Director, CFW, Trafford Council
- Eleanor Roaf, Interim Director of Public Health

4. Proposed Boards

Each of the three newly formed Boards will be chaired by the elected member for the most relevant subject matter/ life course period. Membership should reflect the partnership and include Public Health, Primary Care, Community Services, Commissioning, Safeguarding, Education/Workplace and voluntary sector. It would also be beneficial to have public /lay representation.

The objectives of each Board will be agreed by the HWBB, and be developed into an action plan, which can flex to account for pace of change at a regional and national level. Reporting against actions will agreed by the Executive Group.

The Boards will:

- support joined-up working with the Greater Manchester agenda.
- work programmes will be developed from the consolidation of current activity, supporting the progress of programmes, reducing barriers to success and identifying and addressing gaps. The Boards would also be informed on new and emerging issues.
- will ensure that all relevant systems and structures are used to deliver public health priorities with a joint strategic approach to commissioning reflecting local priorities and targets including the Joint Strategic Needs Assessment, Joint Health and Wellbeing Strategy and Public Health Outcomes Framework.
- meet prior to the Health and Wellbeing Executive, which in turn will meet prior to the Health and Wellbeing Board, to provide relevant reports on progress, identifying issues which the Health and Wellbeing Board could support.

4.a. Children's and Young People Board

This Board will consolidate Trafford's strategic objectives and associated work programmes that involve children and young people aged 0-19 years, (up to 25 years for young people with special educational needs and disability.) Current arrangements for children and young people's governance are fragmented. The Board will unite current work programmes, support integration, and improve partnership working and communication.

The Board's aim would be to improve the health and wellbeing of Children and Young People in Trafford, evidenced by improvements in specific Public Health Outcomes. The Board would allow discussion and updates of Greater Manchester related priorities, ensuring a more effective way of engaging with the Health and Social Care Partnership's agenda.

4.b. Healthy Life Expectancy Delivery Board (HLEDG)

The Board's aim would be to improve the health and well-being of the people of Trafford, with a particular emphasis on increasing the years spent in good health.

The Board's work programme would be developed from the consolidation of current activity, supporting the progress of programmes being undertaken by various health and social care partners, identifying and addressing gaps.

This Board would subsume the work programme and objectives of the Public Health Delivery Group, (PHDG). The existing PHDG is an officer-led group of council employees and staff from the operational delivery of Public Health services at Pennine Care. The HLEDG would clarify accountability for the delivery of national and local priorities for Public Health in relation to healthy life expectancy. The focus of the actions in this work stream is adults of working age.

4.c. Proposed Ageing Well Board

The role of the Health and Wellbeing Board in promoting healthy ageing in Trafford In order to reduce the negative impact of these demographic changes, we need to make sure that our population enters older age in the best possible health, and that they are able to maintain this for as long as possible. The Health and Wellbeing Board, as a multi-agency partnership, is well-placed to lead this work.

The outcomes that will be delivered through a structured approach to promoting healthy ageing are increased independence; reduced hospital and care home admissions; improved mental health; improved social cohesion; and lower health and social care costs.

The importance of this work is recognised through the inclusion of the Ageing Well strands within the GM Population Health Plan.

The specific health and social care issues that give particular risks to older people being able to maintain their independence are frailty; falls; and dementia. Addressing these will involve a multi-agency and multi-professional approach, including advice on the identification of higher risk individuals and the relative merits of different interventions, for example advice on physical activity, diet and hydration.

5. Next Steps

- HWBB agrees the proposed new structure.
- Terms of Reference and membership are determined by the Executive Group for the three newly established boards.